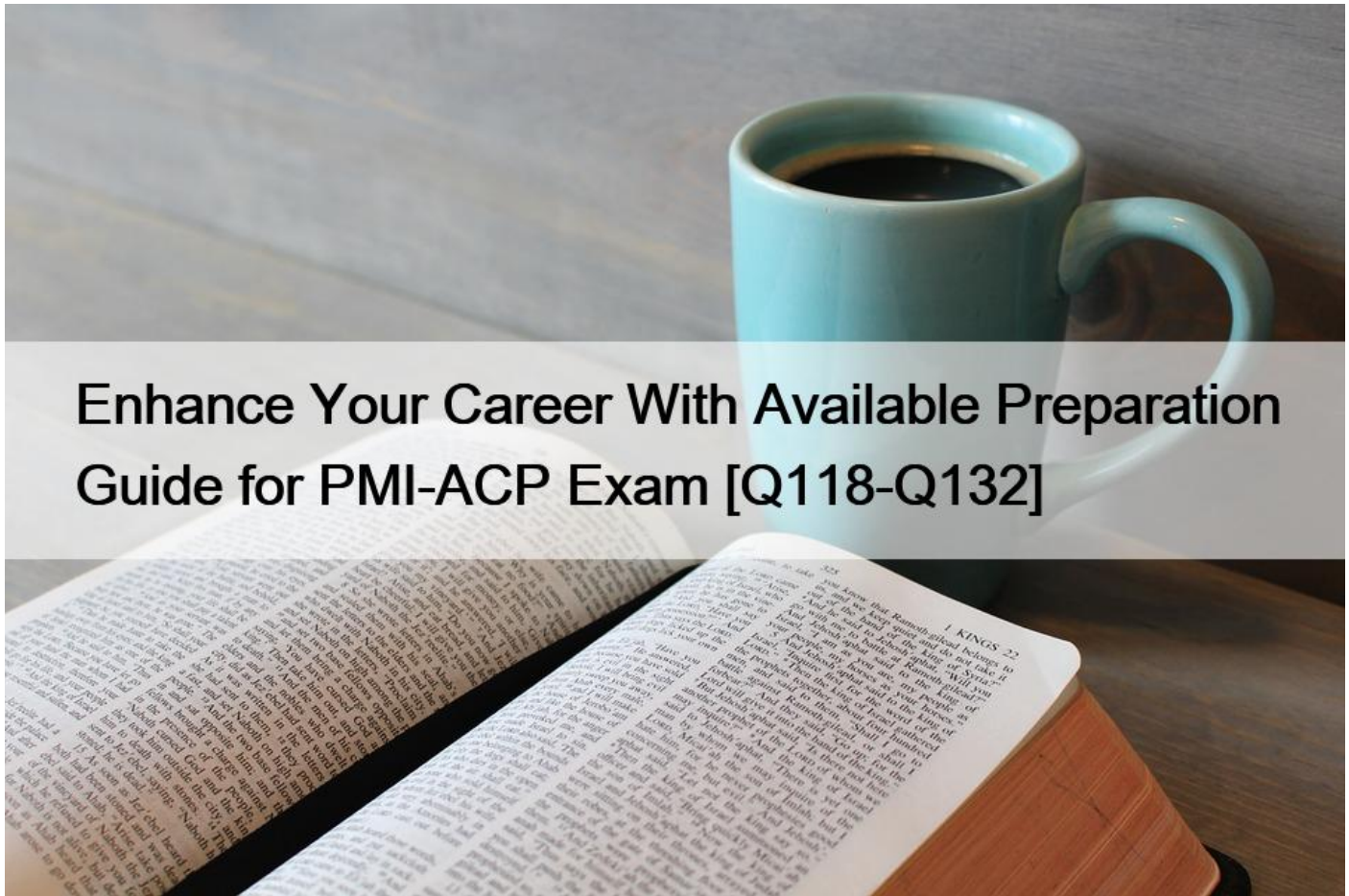


## Enhance Your Career With Available Preparation Guide for PMI-ACP Exam [Q118-Q132]



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### Enhance Your Career With Available Preparation Guide for PMI-ACP Exam Get Special Discount Offer of PMI-ACP Certification Exam Sample Questions and Answers

The students will have to go through seven domains and their subtopics within the PMI-ACP certification exam. They are the following: **Continuous Improvement (Product, Process, and People) (9%)** Within the seventh topic, the learners will go into the issues pertaining to the continuous improvement of product, process, and people. It has seven tasks in which you will explore how to enhance the quality, issue of effectiveness, and product value, process, as well as the team. **Team Performance (16%)** The fourth objective captured by the PMI-ACP certification exam focuses on team formation, empowerment & collaboration, and commitment. In the framework of this domain, the students will learn how to collaborate with other team members to get the project completed while applying the Agile principles. **Agile Principles & Mindsets (16%)** The first task within this domain is designed to help the candidates understand different concepts of being Agile as well as develop a common understanding across the team. The second one is to ensure that every member of the team is conversant with the Agile principles. The third task covers changes in the organization through processes, behaviors, and people to make operations more efficient. The fourth part concerns showing the metrics of Agile practices and building openness and trust among the team members. The fifth section focuses on allowing every member to make mistakes and learn from them while feeling safe at the workplace. The sixth one is about encouraging experimentation at the workplace for the team members to learn new things. The seventh subtopic is encouraging the team members to share knowledge, encouraging the growth of leaders among the team, and practicing servant

leadership within the team.

### QUESTION 118

When introducing agile processes to a company, a quality assurance (QA) manager resists and believes that the switch to agile will remove quality controls and documents How should the agile practitioner address this concern?

- \* Educate the QA manager that in agile, quality is integrated from the beginning to end of the project.
- \* Write backlog items that include QA as part of the description.
- \* Ask for the current QA documents and incorporate them into the technical debt backlog.
- \* Ask the product owner to write tests and QA controls into the acceptance criteria

### QUESTION 119

How can an agile practitioner ensure that all key stakeholders are properly engaged in planning?

- \* Collect stakeholder requirements
- \* Conduct an iteration planning meeting
- \* Communicate product backlog items to the stakeholders
- \* Facilitate a product development roadmap workshop

Explanation/Reference:

### QUESTION 120

When is the ideal time to hold a retrospective?

- \* Right after iteration planning
- \* Just before iteration planning
- \* At the start of the next release
- \* During the iteration review/demo

Explanation/Reference:

### QUESTION 121

The best description of the purpose of the daily standup in Agile projects is to:

- \* Resolve the key issues and risks that are likely to hinder project progress.
- \* Provide insight and reassurance to the Product Owner to strengthen that relationship.
- \* Inform the project lead of project status for reporting to stakeholders.
- \* Raise the visibility of each person's work and to ensure the work is integrated.

Explanation/Reference:

Explanation:

### QUESTION 122

The product owner should spend at least 3 hours per day with the development team?

- \* True
- \* False

### QUESTION 123

Who specifies Acceptance Tests in an Agile Project?

- \* Customer
- \* Programmer
- \* Developer
- \* Product Manager

#### QUESTION 124

Information transmission is greatest amongst team members who are working on:

- \* Individual tasks in the same work area.
- \* The same task through pair programming.
- \* The same group of tasks individually.
- \* Different tasks on the same project.

#### QUESTION 125

A globally distributed project team is using email and phone calls as the only way to share information. Delays in resolving issues often occur due to misinterpreted communications, leading to a lower team velocity.

What steps should the project leader take to improve knowledge sharing?

- \* Meet individually with each team member to identify the issues and relay information to the remaining members through status reports.
- \* Establish a live video feed between the dispersed teams to enable spontaneous engagement and collaboration on issues.
- \* Request that the customer co-locate the team to overcome the communication issues, as this is the only method to ensure agility.
- \* Inform the customer of the challenges and lower velocity of the project to accommodate for the slower delivery pace.

#### QUESTION 126

A legal department representative contacts the scrum master because while the project's budget has been maintained it has exceeded its original contracted time and scope. What should the scrum master do?

- \* Meet with the team to gain alignment with the legal department's need to stay within the contracted time and scope
- \* Work with the customer to narrow the scope
- \* Share the project's trajectory with the legal department
- \* Meet with the legal department to help them understand that the customer and the team are satisfied with the time and deliverables

#### QUESTION 127

Technical debt is the gap between a product's actual cost of change (CoC) and its optimal CoC.

Managing technical debt helps ensure reliable delivery today and ready adaptation to tomorrow's customer needs. When can Technical Debt occur?

- \* During Initial Development
- \* Ongoing Maintenance
- \* During enhancement
- \* During all the above mentioned times

#### QUESTION 128

Which of the following statements is an accurate value statement of the Agile Manifesto?

- \* People and places over processes and guidelines
- \* Customer collaboration over contract negotiation

- \* Working software over complete specifications
- \* Managing change over managing a plan

Explanation/Reference:

### QUESTION 129

What is the Japanese business philosophy focused on making constant improvements?

- \* Shu-Ha-Ri
- \* Sashimi
- \* Aikido
- \* Kaizen

### QUESTION 130

The risk profile of a project has increased beyond the upper threshold of tolerance. The product owner and project leader meet to discuss an approach for dealing with this.

What should the team do next?

- \* Add risk mitigation tasks to the backlog, then prioritize in current and upcoming sprints
- \* Add risk mitigation time to each requirement
- \* Apply the 80/20 rule, reserving 20 percent of each sprint's capacity for risk mitigation
- \* Hold a risks until they become issues, then add issue resolution tasks to the product backlog

### QUESTION 131

The purpose of "setting the stage" in a project retrospective is to:

- \* Restate the goal of the meeting and create an open atmosphere.
- \* Review the scope statement and summarize project results.
- \* Elevate the team's morale and ensure that everyone participates.
- \* Describe the next Iteration and discuss lessons learned.

### QUESTION 132

When interacting with team members, the Agile project manager should:

- \* Ask team members to do things by phrasing the statement as a request rather than as a demand.
- \* Ignore team member input and emotions when important decisions have to be made.
- \* Proceed cautiously when requesting team members to do something likely to make them unhappy.
- \* Disagree with the team based on the merit of the issue without considering how the team is feeling.

Explanation/Reference:

Explanation:

## PMI-ACP Exam Overview

The PMI-ACP certification test contains 120 questions, which must be completed within 180 minutes. However, out of these 120 items, 20 are pretest questions that will not affect your overall score. They are only included in the exam as a validity testing tool for the actual questions. The certification exam is available in 6 languages, including English, Japanese, Arabic, Portuguese, Korean, and Spanish. It is delivered through the approved Pearson VUE testing centers worldwide. You can check the location of the nearest available center on the Pearson VUE website. You can also sit for your PMI-ACP exam online from the comfort of your home or office supervised by a proctor through Pearson VUE. The test costs \$435 for the PMI members and \$495 for the non-members.

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