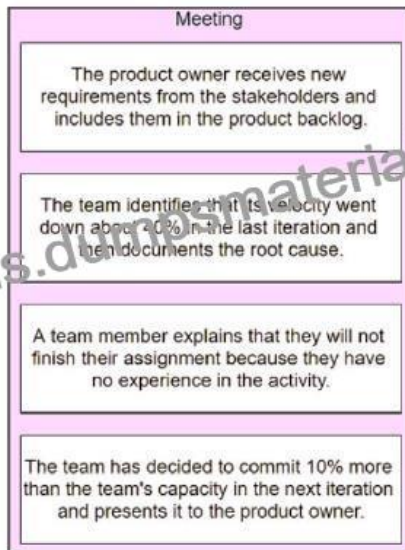


Nov 22, 2023 PMP Exam Crack Test Engine Dumps Training With 570 Questions [Q317-Q341]



Nov 22, 2023 PMP Exam Crack Test Engine Dumps Training With 570 Questions Obtain the PMP PDF Dumps Get 100% Outcomes Exam Questions For You To Pass NO.317 Match the project situation on the left to the meeting on the right where the situation could occur.

Project Situation	Meeting
A team member explains that they will not finish their assignment because they have no experience in the activity.	Iteration review
The product owner receives new requirements from the stakeholder and includes them in the product backlog.	Retrospective
The team has decided to commit 10% more than the team's capacity in the next iteration and presents it to the product owner.	Daily standup
The team identifies that its velocity went down about 40% in the last iteration and then documents the root cause.	Iteration planning



NO.318 The key way for a project manager to promote optimum team performance in project teams whose members are not collocated is to _____

- * Build trust
- * Establish a reward and recognition system
- * Obtain the support of the functional managers in the other locations
- * Exercise his or her right to control all aspects of the project

Section: Mix Questions

Explanation:

Team members who are physically separate from one another tend not to know each other well. They have few opportunities to develop trust in the traditional way, and they tend to communicate poorly with one another.

Trust then must become the foundation upon which all team-building activities are built.

NO.319 Which index is the calculated projection of cost performance that must be achieved on the remaining work to meet a specified management goal?

- * Estimate at completion
- * Cost performance
- * Schedule performance
- * To-complete performance

NO.320 A company contracts a software vendor to implement and customize a new software application and assigns a project manager to initiate and lead the project. Which of the following inputs to the project charter describes the key deliverables?

- * Business case
- * Agreements
- * Project scope statement
- * Statement of work (SOW)

Section: Initiation

NO.321 You are a project manager for Bluebird Technologies. Bluebird writes custom billing applications for several industries.

One of your users verbally requests changes to one of the screen displays. You explain to her that the change needs to go through the change control system, which is a subset of the configuration management system. You explain that a change control system does all of the following except for which one?

- * Determines whether changes are approved or denied
- * Tracks the status of change requests
- * Describes the management impacts of change
- * Documents procedures for change requests

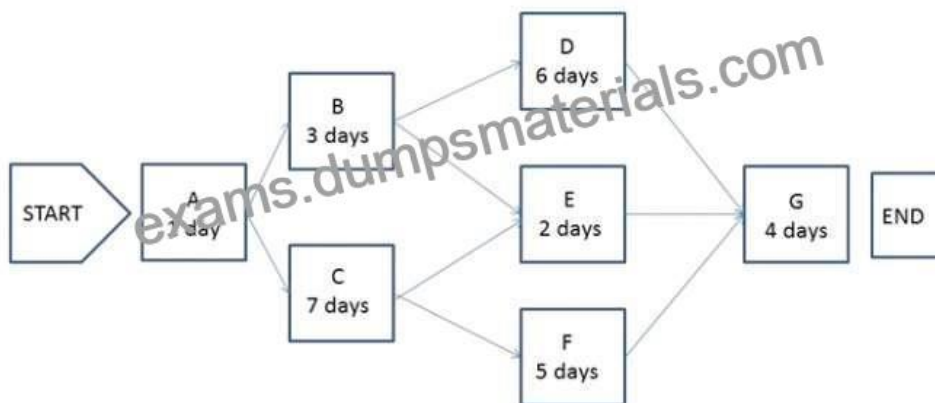
Change control systems are documented procedures that describe how to submit change requests. They track the status of the change requests, document the management impacts of change, track the change approval status, and define the level of authority needed to approve changes. Change control systems do not approve or deny the changes-that's the responsibility of the configuration control board (CCB).

NO.322 During a monthly review meeting, a high-performing team member raised a concern about the quality feedback mechanism. The team member expressed that they are not able to deliver high-quality output.

What should the project manager do first?

- * Assign the work based on the skill sets of team members.
- * Request feedback from stakeholders about the quality delivery.
- * Assign the work in consultation with the functional manager.
- * Discuss this with the team and review the quality process.

NO.323 The following is a network diagram for a project.



The total float for the project is how many days?

- * 3
- * 5
- * 7
- * 9

Section: Planning

NO.324 A concerned project team member complains to the project manager that another team member is being disruptive and argumentative during team meetings. The project manager received some information that the team member recently overcame a difficult personal situation.

What should the project manager do to address the concern?

- * Provide team-building activities so that the team can learn how to overcome disruptive behavior
- * Inform the disruptive team member's functional manager that the disruptive behavior should be stopped immediately
- * Request a meeting with the disruptive team member and help to resolve the issue
- * Encourage self-governance and ask the concerned team member to speak to the disruptive team member directly

NO.325 Two team members are unable to move forward on an activity because they disagree about to execute it, What should the project manager do to achieve a win resolution.

- * Brainstorm alternatives until a consensus is reached.
- * Emphasize areas of agreement to reach a decision.
- * require both team members to compromise and facilitate a conclusion.
- * Ask an external expert to determine the best option.

NO.326 Budgetary estimates are the output of the _____ phase(s) of the project.

- * implementation
- * conceptual
- * development
- * finish
- * All of the other alternatives apply.

NO.327 What type of contract provides the buyer with the most risk and seller the least risk?

- * Fixed-price
- * Time and material
- * Cost-plus-fixed-fee
- * Cost-plus-percentage of cost

Section: Mix Questions

Explanation

NO.328 The party that needs the change resulting from the project, and who will be its custodian on completion is the

- * Owner
- * Sponsor
- * Customer
- * Client

NO.329 Correlated and contextualized information on how closely the scope is being maintained relative to the scope baseline is contained within:

- * project documents updates.
- * project management plan updates.
- * change requests.
- * work performance information.

NO.330 You are implementing a project management methodology for your company that requires you to establish a change control board. Which one of the following statements best describes a change control board?

- * Recommended for use on all (large and small) projects
- * Used to review, evaluate, approve, delay, or reject changes to the project
- * Managed by the project manager, who also serves as its secretary
- * Composed of key project team members

Section: Mix Questions

Explanation:

Used to review, evaluate, approve, delay, or reject changes to the project The change control board's powers and responsibilities should be well defined and agreed upon by key stakeholders. On some projects, multiple change control boards may exist with different areas of responsibility.

NO.331 Which written document helps monitor who is responsible for resolving specific problems and concerns by a target date?

- * Project Plan
- * Responsibility Matrix
- * Issue Log
- * Scope Document

NO.332 Parametric estimates are based on variables such as:

- * Project objectives and manpower allocations.
- * Physical characteristics and historical data.
- * Precise measurements and multiple inputs.
- * The WBS and similar projects.
- * Detailed planning and cost restraints.

NO.333 You are the project manager of the CFC project for your organization where your team members are conducting a meeting to evaluate the effectiveness of the risk management process, and how the risk management plan and the risk response plan are working as the project progresses and also whether the risks which were identified and prioritized are actually occurring. You do this as a part of which of the following?

- * Process Improvement Plan
- * Risk re-assessment
- * Variance and trend analysis
- * Risk audit Risk re-assessment

NO.334 Recording and reporting information regarding when appropriate configuration information should be provided and regarding the status of proposed and approved changes effectively is done through _____

- * Configuration status accounting
- * Configuration verification and audit
- * Project management methodology
- * A project management information system (PMIS)

Section: Mix Questions

Explanation:

Configuration status accounting captures, stores, and accesses the needed configuration information to manage products and product information effectively.

NO.335 A project manager is working on a construction project. The company owner asks the project manager to provide cost estimates for the new decoration project within 4 hours.

How will the project manager be able to complete this task?

- * Tell the owner that a rough order of magnitude will be provided.
- * Contact a subject matter expert (SME) for advice and consultation.
- * Call a meeting with the project team to identify the most appropriate approach.
- * Tell the owner that the task requires more time and expertise

NO.336 You are a new project manager who has never managed a project before. You have been asked to plan a new project. It

would be BEST in this situation to rely on _____ during planning to improve your chance of success.

- * Your intuition and training
- * Stakeholder analysis
- * Historical information
- * Configuration management

NO.337 A key agile project team member takes a leave of absence in the middle of an iteration and will not return to work for a while. What should the project manager do next regarding the feature on which the team member was working?

- * Assign the feature to another team member, and have them try to complete the feature by the end of this iteration
- * Review team capacity and reassign the functionality to additional iterations as required
- * Determine if the team member can work from home to complete the functionality.
- * Review the work in progress with the product owner to determine the next step

NO.338 Which of the following is not a tool or technique for cost control?

- * Cost change control system
- * Revised cost estimates
- * Performance measurement
- * Additional planning

NO.339 During a team meeting the project manager asks the team to complete a personality assessment to help everyone understand themselves and one another better. The project manager analyzes the results and realizes that more than one-half of team members are introverts. What should the project manager do?

- * Present brainstorming topics a day before the session so the team can reflect and contribute more fully during the session
- * Adjust the lighting and ambient sounds in the work and common areas to create a relaxing work atmosphere
- * Ensure the team understands that their input needs to be fully articulated and explained to all team members during daily standups
- * Require everyone to share personal details at the start of each team meeting to allow team members to get to know one another

NO.340 One of the team members is consistently absent in team meetings, but always completes their assigned tasks on time. Other team members think this member should attend the meetings.

What should the project manager do?

- * Assign this member to facilitate the next meeting to ensure project team collaboration.
- * Allow each team member to submit their required tasks on time and reduce the number of scheduled meetings.
- * Review and update the project ground rules to make meeting attendance mandatory.
- * Understand the reason for the team member's absence and encourage them to attend future meetings.

NO.341 A Pareto chart is a specific type of:

- * control chart
- * histogram
- * cause-and-effect diagram
- * scatter diagram

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